



Ashoka Buildcon Limited

To,
The Manager,
The Department of Corporate Services
BSE Limited
Floor 25, P. J. Towers,
Dalal Street, Mumbai – 400 001

To,
The Manager,
The Listing Department
National Stock Exchange of India Limited
Exchange Plaza, Bandra Kurla Complex,
Bandra (East), Mumbai – 400 051

Scrip Code: Equity: 533271
Debt Codes: CPs -729743/ 730307 / 730851/ 730880; and
NCDs - 976190 / 976191 / 976192

Scrip Symbol: ASHOKA

January 31, 2026

Sub: Result Update Presentation for the quarter and nine months ended December 31, 2025

Please find enclosed herewith the copy of Result Update Presentation in respect of Unaudited Standalone and Consolidated Financial Results (Limited Review) for the quarter and nine months ended December 31, 2025.

Kindly take the same on your record.

Thanking you,

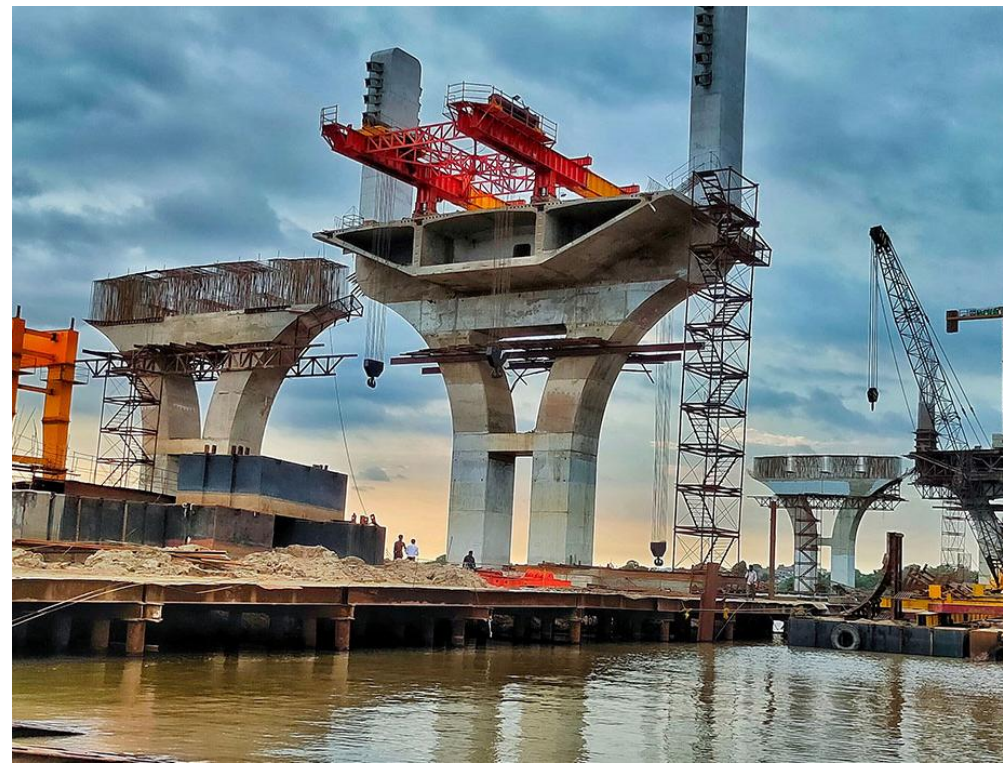
For **Ashoka Buildcon Limited**

Manoj A. Kulkarni

(Company Secretary)

ICSI Membership No. : FCS - 7377

Address: 3, Dattakrupa Apartment, Ravindra High School Road, Dwarka, Nashik - 11



Ashoka Buildcon Ltd.

Investor Presentation

January 2026

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Q3 & 9M FY26 Business & Financial Highlights



Update on Sale of stake in Subsidiaries of Ashoka Concessions Limited

- ◆ In November 2025, ACL, sold its 100% stake held in the five BOT SPVs to Maple Infrastructure Trust and its nominees, for an aggregate consideration of Rs. 1,814 Crores

Acquisition of Ashoka Concessions Limited (ACL)

- ◆ Pursuant to the SPA, on 27th November 2025, the Company has acquired, 3,40,000 equity shares held by Investors and the Company & VHL have acquired balance 32,83,402 Class A CCDs and balance 84,82,891 Class B CCDs at an aggregate consideration of ~Rs.667 crores, constituting a full acquisition of the securities held by the Investors in Ashoka Concessions Limited (ACL), a subsidiary of the Company
- ◆ Post the acquisition of 3,40,000 equity shares, ACL has now become Wholly Owned Subsidiary of the Company effective 27th November 2025 and thus, the Investors have fully exited from ACL

Receipt of Work Order for additional Scope for the existing BMC Project

- ◆ ABL received a Letter from Brihanmumbai Municipal Corporation (BMC) awarding additional scope of work in respect of the existing Project viz. 'Construction of Flyover Arm-1 Arm-2 at T Junction on Sion Panvel Highway Maharashtra Nagar in M/E Ward' for Rs. 447 Crores, including taxes

Receipt of LOA for BMC Project

- ◆ The Adani-Ashoka-Aakshaya joint venture, wherein Adani Road Transport Limited holds 51% being Lead Member, Ashoka Buildcon Limited holds 26% and Aakshaya Infra Projects Private Limited holds 23%, has received a LOA for Mithi River Development and allied works from the BMC for a consideration of Rs. 1,816 Crores, excluding GST. The time period to complete the Design and Build work is 48 months excluding monsoon period and further 10 years of Operation and Maintenance work

- ◆ The Ashoka-Aakashya joint venture, wherein Ashoka Buildcon Limited holds 51% being the lead member and Aakashya Infra Projects Private Limited holds 49%, has received a LOA for construction of Flyover from the BMC for a consideration of Rs. 1,041 Crores, including GST. The time period to complete the work is 24 months excluding monsoon period

Receipt of LOA from Public Works Dept. WD - I, Daman

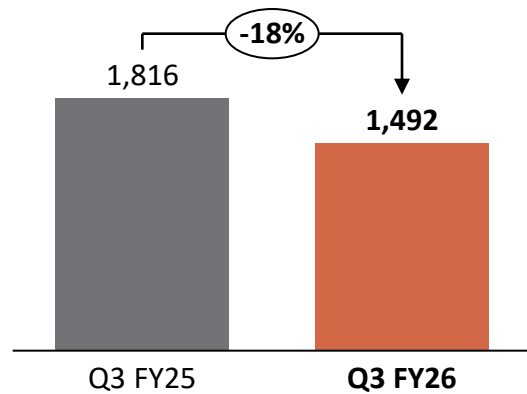
- ◆ Ashoka Buildcon received a Letter of Acceptance from the Public Works Department, Daman for the construction of proposed signature bridge connecting Jampore Sea Front road near Light House to Devka Sea Front road at Parkota Sheri at Daman for a consideration of Rs. 307.7 Crores excluding GST
- ◆ The time period to complete the Design and Build work is 30 months

Update on Credit Rating

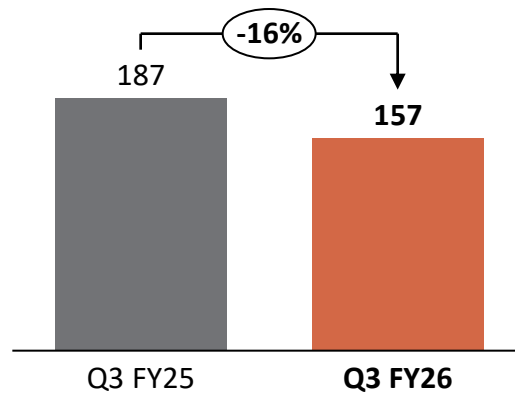
- ◆ ABL received an assignment and reaffirmation of its credit rating by CRISIL Ratings Limited. The Company receives a new rating of CRISIL A1+ for its commercial paper facilities of Rs. 200 Crores and reaffirms its total bank loan facilities of Rs.6,306 Crores and long-term facilities at CRISIL AA-/Negative and short-term facilities at CRISIL A1+

Q3 FY26

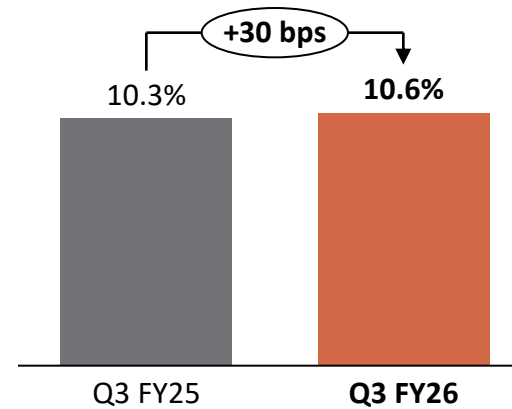
Total Revenue (Rs. Crs.)



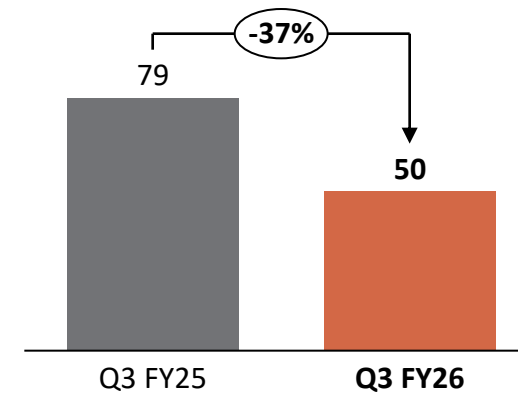
EBITDA (Rs. Crs.)



EBITDA Margin %

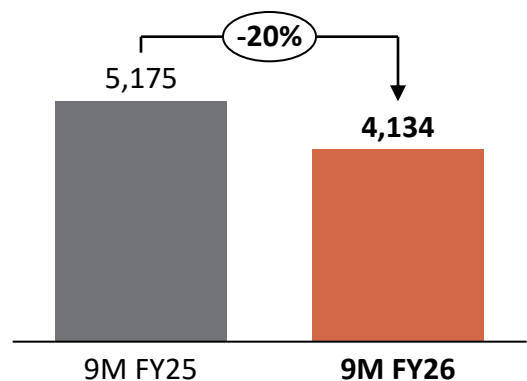


Profit before Tax*

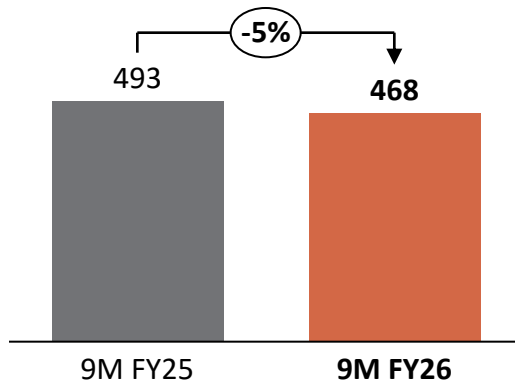


9M FY26

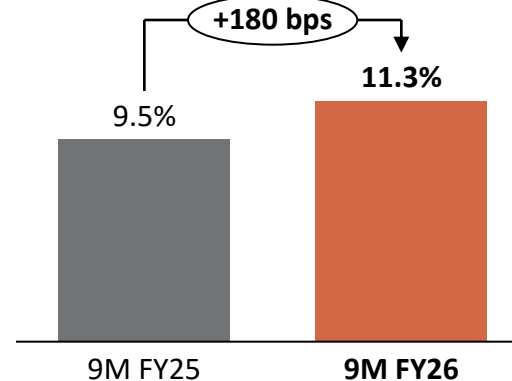
-20%



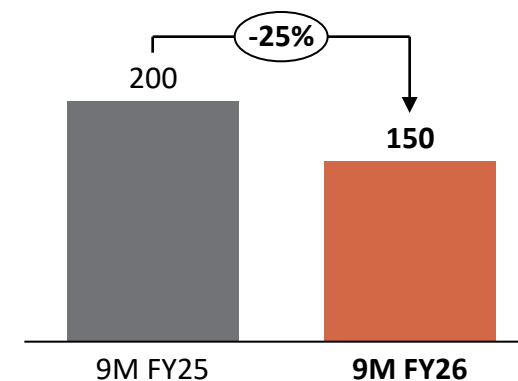
-5%



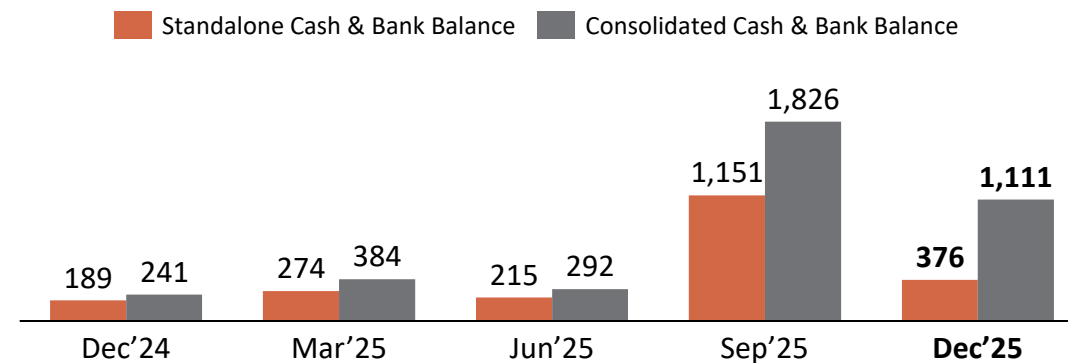
+180 bps



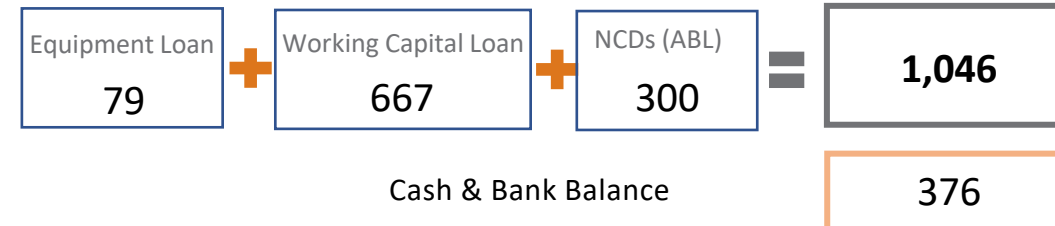
-25%



Cash & Bank Balance (Rs. Crs.)



Standalone Debt Breakup (Rs. Crs.)





Particulars (Rs. Crs.)	Q3 FY26	Q3 FY25	Y-o-Y	Q2 FY26	Q-o-Q	9M FY26	9M FY25	Y-o-Y
Revenue from Operations	1,463.0	1,792.0	-18%	1,266.1	16%	4,039.8	5,086.6	-21%
Other Income	28.9	23.7		36.5		93.9	88.8	
Total Revenue	1,491.9	1,815.7	-18%	1,302.6	15%	4,133.6	5,175.4	-20%
Cost of Goods Sold	1,206.6	1,493.2		1,057.4		3,343.1	4,304.6	
Gross Profit	285.3	322.5	-12%	245.2	16%	790.5	870.8	-9%
Gross Profit Margin	19.1%	17.8%		18.8%		19.1%	16.8%	
Employee Cost	56.4	63.4		55.8		169.1	188.6	
Other Expenses	71.4	72.1		29.6		153.4	189.7	
EBITDA	157.4	187.1	-16%	159.8	-1%	467.9	492.5	-5%
EBITDA Margin	10.6%	10.3%		12.3%		11.3%	9.5%	
Depreciation	25.5	25.3		24.5		73.3	72.6	
Finance Cost	82.4	82.9		78.2		244.6	219.8	
Share of Profit from Partnership Firms and AOPs	0.1	0.0		0.1		0.2	0.2	
Profit Before Tax Before Exceptional Item	49.6	78.9	-37%	57.2	-13%	150.2	200.3	-25%
Exceptional Gain/ (Expense)	52.7	0.0		112.1		164.7	0.0	
Profit before Tax	102.3	78.9	30%	169.3	-40%	314.9	200.3	57%
Tax	0.5	18.4		30.1		43.3	62.7	
Profit After Tax	101.8	60.6	68%	139.2	-27%	271.6	137.6	97%
PAT Margin	6.8%	3.3%		10.7%		6.6%	2.7%	



Particulars (Rs. Crs.)	Q3 FY26	Q3 FY25	Y-o-Y	Q2 FY26	Q-o-Q	9M FY26	9M FY25	Y-o-Y
Revenue from Operations	1,827.3	2,387.9	-23%	1,851.2	-1%	5,565.6	7,342.2	-24%
Other Income	39.0	38.5		56.7		145.7	107.8	
Total Revenue	1,866.3	2,426.4	-23%	1,907.9	-2%	5,711.2	7,450.0	-23%
Cost of Goods Sold	1,202.8	1,546.9		1,104.2		3,427.6	4,612.5	
Gross Profit	663.5	879.5	-25%	803.7	-17%	2,283.6	2,837.5	-20%
Gross Profit Margin	35.6%	36.2%		42.1%		40.0%	38.1%	
Employee Cost	98.8	114.3		107.6		311.9	346.0	
Other Expenses	90.5	87.8		54.5		207.2	240.8	
EBITDA	474.3	677.3	-30%	641.6	-26%	1,764.5	2,250.7	-22%
EBITDA Margin	25.4%	27.9%		33.6%		30.9%	30.2%	
Depreciation	41.6	58.0		40.2		119.7	250.0	
Finance Cost	200.2	312.7		318.0		829.5	927.6	
Share of Profit/ (Loss) from JV and Associates	0.2	0.1		0.1		0.5	0.5	
Profit Before Tax Before Exceptional Item	232.7	306.7	-24%	283.5	-18%	815.8	1,073.5	-24%
Exceptional Gain/ (Expense)	2,376.3	0.0		-219.3		2,157.0	0.0	
Profit before Tax	2,609.0	306.7	751%	64.2	3961%	2,972.8	1,073.5	177%
Tax	497.6	-354.8		-26.5		543.8	-208.4	
Profit After Tax	2,111.4	661.5	219%	90.7	2228%	2,429.0	1,281.9	89%
PAT Margin	113.1%	27.3%		4.8%		42.5%	17.2%	

Company Overview





50+ YEARS of
experience in
construction industry



Rs. 15,927 Crs.
Order Book as on 31st
December 2025**



10,000+ members
in Ashoka Family



14,000 LANE Kms.
of highway constructed



30,000 Villages
illuminated through Power
T&D projects



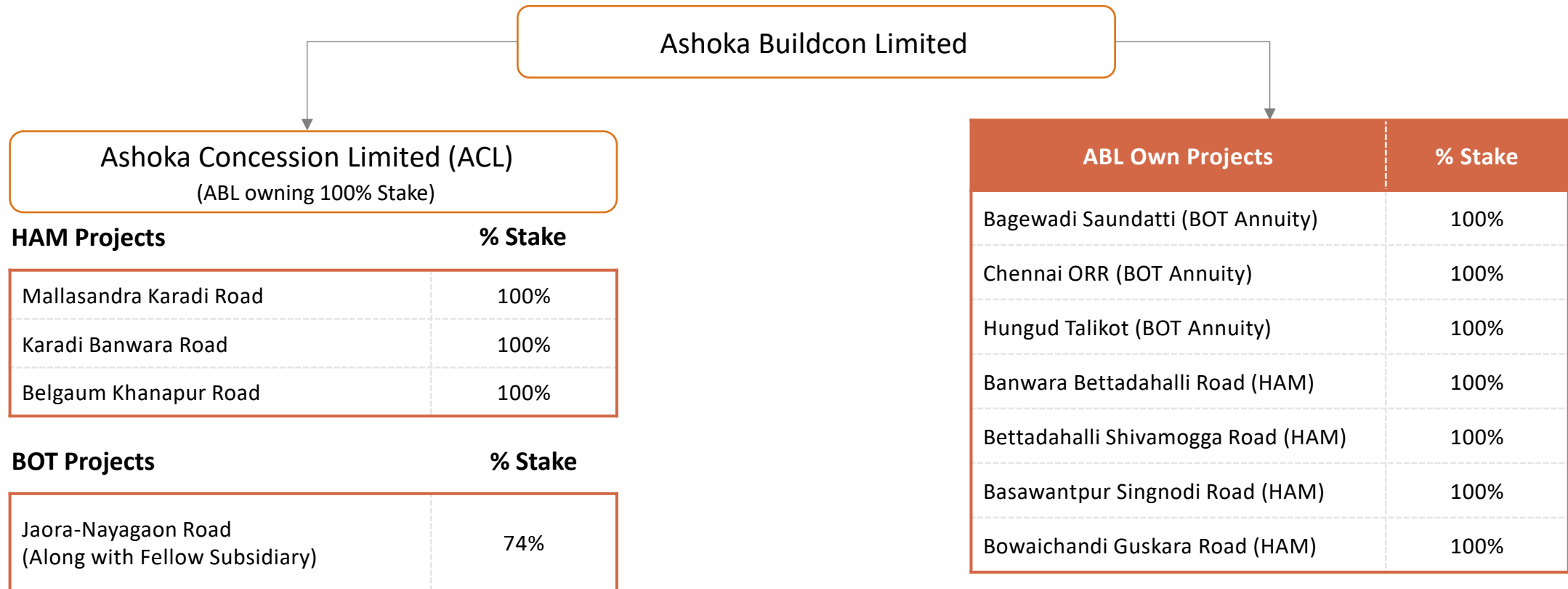
ACUITE RATINGS
AA/Reaffirmed Long Term
A1+/Reaffirmed Short Term



5 Year CAGR*
17% Revenue
16% EBITDA



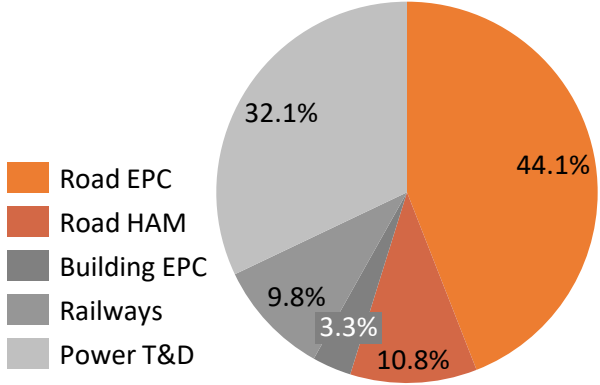
0.56x Debt Equity
Ratio
(Standalone)



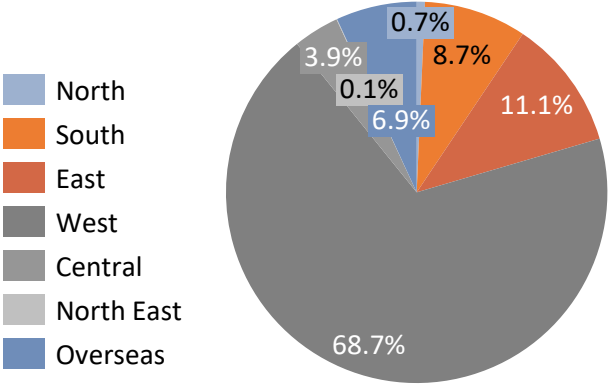
Note:

- ACL's HAM portfolio, including the **Kharar–Ludhiana, Ranastalam–Anandpuram, Ankleshwar–Manubar Expressway, and Khairatunda–Barwa Adda Road** projects, was successfully monetised and moved off the books in **September 2025**. Additionally, ABL's **Kandi–Ramsanpalle HAM** project was also divested during the period, further strengthening the company's balance sheet and enhancing capital efficiency
- The BOT portfolio comprising of **Ashoka Highways (Bhandara), Ashoka Highways (Durg), Ashoka Belgaum Dharwad Tollway, Ashoka Sambalpur Baragarh Tollway, and Ashoka Dhankuni Kharagpur Tollway** was monetized by the company in **November 2025**

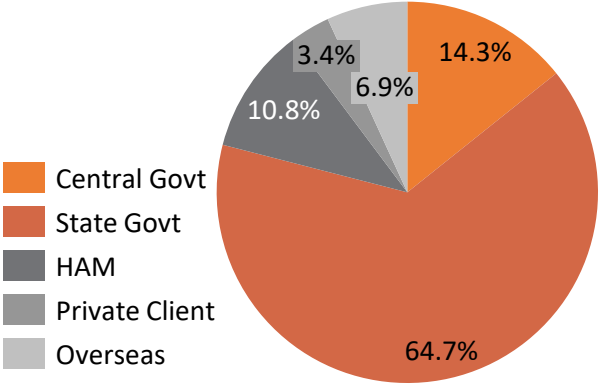
Segment Breakup



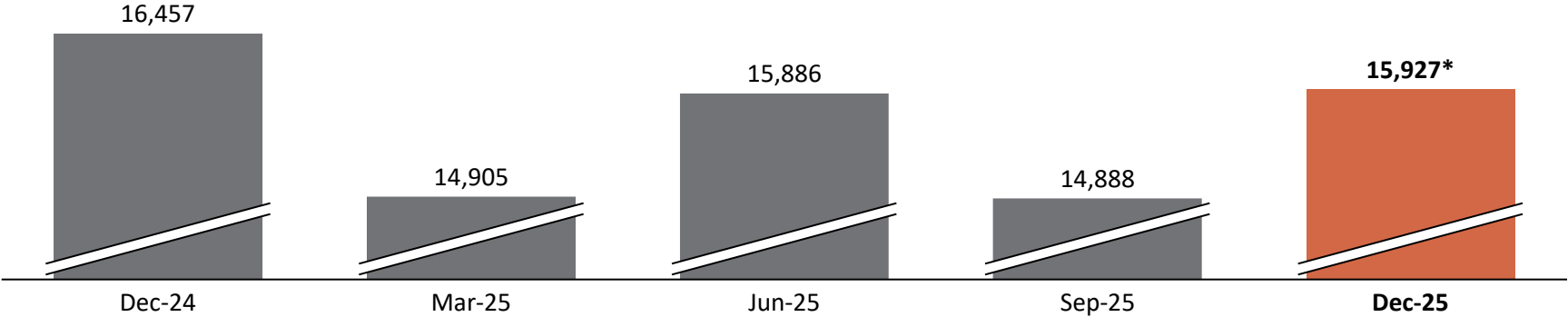
Region Breakup



Client Breakup



Order Book (Rs. Crs.)



*Excluding orders received post 31st December 2025 of Rs. 308 crores



Segment			Rs. Crs.
	Roads		8,730
HAM	Tumkur-Shivamoga IV, Karnataka	182	1,705
	Baswantpur to Singnodi	14	
	Tumkur-Shivamoga III, Karnataka	46	
	Tumkur - Shivamoga II, Karnataka	32	
	Tumkur - Shivamoga I, Karnataka	8	
	Khrar - Ludhiana, Punjab	21	
	Belgaum Khanapur	157	
	Bowaichandi to Guskara-Katwa Road	1,177	
	Others (HAM Projects)	69	
EPC	Panagarh to Palsit	10	7,025
	Banur - Kharar	16	
	Belgaum Sankeshwar	11	
	Demerara Region #4 Lot-1	150	
	Eccless Hwy - Ph II	498	
	Baraiyerhat-Heanko-Ramgarh Road, Bangladesh	348	
	Others (EPC)	20	
	Aroor Tharavoor	196	
	Khammam Cable Stay Bridge	54	
	Bihar - Aurngbad-Chordaha	406	
	Gaimukh to Peyagaon	769	
	Kalyan Murbad Road	326	
	Kundalika Creek Bridge	1,202	
	Jaigad Creek Bridge	633	
	Bankot Creek Bridge	222	
	Flyover Sion Panvel Hwy	983	
	Kempegowda Airport, Bangaluru	562	
	J J Flyover	531	
	SPV Maintenance EPC Contracts	90	

Segment			Rs. Crs.
Other EPC Projects			
Power T&D & Others	Rajasthan	82	5,108
	Uttar Pradesh	79	
	Madhya Pradesh	441	
	Bihar	23	
	Maharashtra	2,638	
	Assam	0	
	Benin	90	
	Chhattisgarh	41	
	Others/ Miscellaneous	1,712	
Railways	Jharkhand	38	1,562
	Madhya Pradesh	6	
	Punjab	50	
	Assam	6	
	Bihar	99	
	Maharashtra	477	
	Karnataka	20	
	Rajasthan	865	
EPC Buildings			528
Total (As on 31st December 2025)*			15,927

All figures in Rs Crs.

Projects (As on 31 st December 2025)	% Stake (ACL/ABL)	Status	As per Financial Closure					As per Actuals				
			TPC Est.	Grant Est.	Estimated Equity	PIM Contribution Est.	Estimated Debt	Grant Received	Equity Invested	PIM Received	Total Debt Drawn	No. of Annuity Due
Belgaum-Khanapur	100%	COD(P)	746	343	77	31	295	242	93	28	176	8
Tumkur-Shivamogga –II	100%	COD(P)	1,006	487	97	37	385	489	114	78	339	4
Tumkur-Shivamogga –I	100%	COD(P)	741	367	71	28	275	339	98	56	239	8
Tumkur-Shivamogga –IV	100%	UC	1,127	553	88	56	430	341	111	86	302	-
Tumkur-Shivamogga –III	100%	COD(P)	755	414	60	31	250	406	78	69	206	4
Basawantpur Singnodi	100%	COD(P)	1,082	509	144	39	390	432	109	26	380	2
Bowaichandi Guskara	100%	FC	1,834	657	226	49	903	-	5	-	-	-
TOTAL			7,291	3,330	763	271	2,928	2,249	608	343	1,642	-

COD – Commercial Operational Date, COD (P) - Commercial Operational Date(Provisional), UC - Under Construction

5 HAM Projects Sold (Rs. Crs.) in September 2025

Head	ACL 4 HAM	ABL 1 HAM	Total
Sale Consideration	965	181	1,146
Cost of Investment	530	69	599
Profit	435	112	547



All figures in Rs Crs.

Projects (Rs. Crs.) (As on 31 st December 2025)	% Stake (ACL/ABL)	State / Client	Lane / Lanes Kms	Type	Signing Date	Concession Period	Contract Ending Date	Grant/ Premium	Annuity	Debt
Jaora – Nayagaon	74%	MP / MPRDC	4 / 511.24	BOT-Toll	20-Aug-07	25 yrs	27-Oct-33	Premium of Rs. Rs. 15.4 Crs. from SPCOD with 5% increment pa	-	0
Chennai ORR	100%	TN / TNRDC	6 / 183	BOT-Annuity	18-Sep-13	20 Years incl. Construction Period of 913 days (30 Months).	27-Oct-34	Project Support Fund Rs. 197.00 Crs.	35 Biannually of Rs. 119.97 each	234
Bagewadi- Saundatti	100%	KN / KSRDC	2 / 126.58	BOT-Annuity	09-Dec-15	10 Years incl. Construction Period	03-Oct-2026	Lumsum Payment Rs. 75.5 Crs.	16 Biannually of Rs. 34.20 Crores each	0
Hungud Talikot	100%	KN / KSRDC	2 / 113.98	BOT-Annuity	09-Dec-15	10 Years incl. Construction Period	03-Oct 2026	Lumsum Payment Rs. 65.6 Crs.	16 Biannually of Rs. 31.41 Crores each	0

Toll Collection

Company	Project	Period	FY22	FY23	FY24	FY25	FY26	% Rise
Jaora - Nayagaon Toll Road Company Pvt Ltd.	Jaora – Nayagaon Road Project	Q1	36.8	49.1	57.5	59.6	69.7	16.9%
		Q2	45.2	51.2	56.3	62.0	80.4	29.7%
		Q3	43.7	52.4	54.4	64.0	77.3	20.7%
		Q4	46.7	54.3	58.4	66.4		
			172.5	207.1	226.6	252.1	227.4	



Mr. Ashok Katariya
Chairman

- In 1976, Mr. Katariya laid the foundation of the Company. A Gold medalist from College of Engineering Pune. A visionary, a leader, and a determined individual
- He is recipient of Lifetime Achievement award from the Association of Consulting Civil Engineers and Civil Engineer of the year 2017 by Institute of Engineers (India)



Mr. Satish Parakh
Managing Director

- Mr. Parakh's association with Ashoka Group began in 1982
- Under his leadership company has consolidated its position amongst the leading highway developers in the country and diversification into various sectors



Mr. Sanjay Londhe
Whole Time Director

- Mr. Londhe heads the execution of projects from their design stage to final completion
- He possesses experience of more than 37 years
- He is the Member of National Safety Council's Governing body and CII National Committee on Roads & Highways (2025-26)



Mr. Ashish A. Kataria
Whole Time Director

- Mr. Ashish A. Kataria is MBA with Civil Engineering background
- Possesses an experience of more than 18 years. Involved in the successful completion of various Road Projects of ASHOKA
- Whole time Director of Ashoka Concessions Limited (ACL)



Mr. Paresh Mehta
Chief Financial Officer

- Mr. Mehta heads Finance, Taxation and Accounting divisions of the group
- He is a Chartered Accountant with more than 33 years of experience across various corporates and sectors
- He has been associated with Ashoka Buildcon group for more than 26 years



Mr. Ashok Katariya

Chairman



Mr. Satish Parakh

Managing Director



Mr. Sanjay Londhe

Whole Time Director



Mr. Ashish Kataria

Whole Time Director



Mr. Mario Nazareth

Independent Director



Mr. Nikhilesh Panchal

Independent Director



Mr. Mahendra Mehta

Independent Director



Ms. Shilpa Hiran

Independent Director

MOPA AIRPORT LINK ROAD – GOA
Project Length : 6.58 km with elevated portion of 4.4 km



This superstructure is **one of the highest elevated corridors** constructed in India, with several piers as high as **40 meters**



Ashoka Buildcon successfully completed construction of a prestigious road project in Guyana (South America), one of the fastest growing economies of the world. The project has earned appreciation from Indian and Guyanese Governments



One of India's Longest 6 Lane Flyovers in Kerala (12.752 Kms)

- The elevated flyover being constructed by Ashoka runs between Aroor and Thuravoor.
- It is positioned above the existing NH 66

India's First 8 Lane Extra Dosed Cable Stayed Bridge Built in 33 Months

- Despite flood situations in 2 consecutive years and the pandemic, team Ashoka completed this prestigious 8 lanes bridge across Narmada river in Gujarat in Record time of 33 months



Bundelkhand Expressway : 3 Construction records set

- This prestigious project by UPEIDA was completed ahead of schedule by team Ashoka and three records were set during the construction as follows:
 - Non-stop laying of 12,765 tonnes of DBM in 64 hours,
 - Non-stop laying of 19,756 tonnes of Bituminous concrete in 96 hours and
 - Completion of 13 concrete deck slabs in 46 days



....and many more

AWARDS

ASHOKA
Ashoka Buildcon Limited



Ashoka Strikes Gold
at the Prestigious National Highways Excellence Awards.
Project : Kandli to Ramsampalle Section of NH-161 in Telangana
Category : Green Highways

The award was handed over by Mr. Nitin Gadkari, Hon. Minister for Road Transport and Highways (GoI) & Mr. Harsh Malhotra Minister of State - Road Transport and Highways & Corporate Affairs (GOI). Mr. Anil Gandhi and Mr. Prashant Joshi, along with other members of Team Ashoka accepted the award on behalf of the company.

ECONOMIC TIMES INFRA AWARDS 2024 - 13th Dec 2024



Infrastructure Thought Leader of the Year Winner
Satish Parakh



Best Infrastructure Company (Roads & Highways) Winner
Ashoka Buildcon Limited

CONSTRUCTION TIMES AWARD 2024 - 12th Dec 2024



Outstanding Contribution to Roads and Highways Winner
Satish Parakh



Best Bridge Project Winner
MOPA Airport Link Project

AWARDS & RECOGNITIONS

ASHOKA
Ashoka Buildcon Limited



Vishwa Hindu Parishad felicitated
Shri Ashokji Kataria with The Bhama Shah Award
The award was presented at the hands of
Supreme Court Lawyer, Shri Ashwini Ji Upadhyay

AWARDS & RECOGNITIONS

ASHOKA
Ashoka Buildcon Limited



Ashoka Buildcon Limited wins the prestigious CIDC Vishwakarma Award in HSE Category for the construction FINTECH DIGITAL INSTITUTE, JODHPUR

The award is in recognition of the environment friendly practices introduced and implemented by the company during the construction of this mega- project.

AWARDS & RECOGNITIONS

ASHOKA
Ashoka Buildcon Limited



Mr. Satish Parakh, M.D. Ashoka Buildcon Limited has been honoured as one of 'India's Most Respected Entrepreneurs' by Hurun India.

Hurun is a leading research, luxury publishing, and events group established in London in 1999. Hurun is active in India, China, France, the UK, the USA, Australia, Japan, Canada, and Luxembourg.

AWARDS & RECOGNITIONS

ASHOKA
Ashoka Buildcon Limited



Ashoka Buildcon Limited Wins the EPC World Award 'Outstanding Contribution to Roads & Highways (Very Large Projects Category)' for the construction of MOPA Airport Link Project, Goa

Mr. Rahul Korhale & Mr. Ajinkya Ghorpade, received the Award on behalf of Ashoka Buildcon Limited at the Award Ceremony in Delhi.

AWARDS & RECOGNITIONS

ASHOKA
Ashoka Buildcon Limited



The MOPA Airport Link Project, Goa Shines Again! Achieves its 5th National Level Award (Winner in the 'Impact' Category) at the Build India Infra Awards 2025

Mr. Sanjay Londhe, Director, Ashoka Buildcon Limited, accepted the Award at the Hands of Transport Minister (State) Mr Harsh Malhotra in a Grand Event held in Delhi.


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Ashoka bags Two Safety Awards at the ISDA Infracon National Awards (IINA 2025)



1. Best HSE Skill Development Program Awarded to the Project - Elevated Western Crossfield Taxiways Project, Bengaluru Airport	2. Best Implementation of HSE Practices in a construction project Awarded to the Project - Fintech Digital Institute (Jodhpur), being constructed for Rajasthan Govt.
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Ashoka's Prowess in Extreme Engineering Continues!



Lifting India Safety Awards 2025 honours Ashoka with 'Excellence in Lifting Planning & Process Award' for Two Mega-Structures

1. Bridge in Gujarat which is India's First Eight Lane Extra Dosed Cable Stayed Bridge across river Narmada.	2. Viaduct in Goa, which is One of the Highest of its Kind with several of its piers as high as 40 meters.
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AWARDS




Dalal Street Investment Journal has awarded Best CFO Infrastructure 2025 To Mr. Paresh Mehta, CFO Ashoka Buildcon Limited


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AWARDS



Ashoka Buildcon Limited has been honoured as one of 'India's Leading Wealth Creators' at the Construction World Global Awards 2025.

The award is based on growth in Market Capitalisation during the year. Mr. Paresh Mehta, CFO, received the Award on behalf of the Company



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THANK YOU

Company: Ashoka Buildcon Limited

CIN: L45200MH1993PLC071970



Mr. Paresh Mehta (CFO)

paresh.mehta@ashokabuildcon.com

Tel: 0253 - 6633705

Investor Relations: Strategic Growth Advisors (SGA)

CIN: U74140MH2010PTC204285



Mr. Deven Dhruva / Mr. Jigar Kavaia

deven.dhruva@sgapl.net / jigar.kavaia@sgapl.net

Tel: +91 98333 73300 / +91 99206 02034